# implementation plan

Û

## In this Section

## Introduction

procedures, permits, agreements, and ordinances plans and studies physical improvements interagency and other organization consultation education and outreach

## introduction

This Implementation Plan will guide the City Council; Commissions and Committees; and staff in their efforts to put the Envision Whittier General Plan goals and policies into action. The purpose of the Implementation Plan is to translate the overall direction set forth in the Envision Whittier General Plan from general terms to specific actions, in a clear and traceable manner.

The City Council, by relating each program in the Implementation Plan to the policies of the Envision Whittier General Plan, recognizes the importance of linking long-range planning considerations, budgeting, and day-to-day activities. Each implementation program is a procedure, plan, or study that requires City action, either alone or in collaboration with non-City organizations and/or State and federal agencies. Some of the implementation programs are processes or procedures that the City currently administers on a day-to-day basis, while others identify new programs, procedures, or projects.

The Implementation Programs are individually listed with detailed information, including the recommended time frame of completion, the responsible City departments, and likely funding source. Completion of the identified programs will be subject to funding constraints. Programs may be implemented prior to the timeframes, as appropriate and desired. Timeframes for completion are generalized as follows:

- Ongoing
- Immediate (0 2 years upon General Plan adoption)
- Short-term (2 5 years upon General Plan adoption)
- Mid-term (5 10 years upon General Plan adoption)
- Long-term (10+ years upon General Plan adoption)

This Implementation Plan also provides an Implementation Matrix. The matrix is a series of five tables, one for each element. Each table lists the policies for that element and links the policies with related implementing programs.

This Implementation Plan should be updated annually with the budget process and whenever the Envision Whittier General Plan is amended or updated to ensure continued consistency and usefulness. Updates to the Implementation Plan to reflect progress do not necessarily constitute amendments to the General Plan.

## procedures, permits, agreements, and ordinances

#### Program 1: Municipal Code and Subdivision Ordinance Revision

Review and revise the Municipal Code and Subdivision Ordinance as necessary to:

- Create new zones to implement all land use designations. Envision Whittier General Plan's land use designations are correlated to the City of Whittier zones as shown in Table IP-1.
- Allow specific plans in the MU3 designation.
- Implement key design objectives for all land use designations.
- Provide flexibility in zoning accommodating emerging new uses, markets, and business practices over time.
- Limit development in Puente Hills Preserve
- Create buffer zones between facilities known to emit harmful contaminants, such as industrial uses, and sensitive receptors such as schools, childcare, and senior centers. Buffers may include increased setbacks and solid barrier walls.
- Require a buffer between residential or urban development and oil production uses or petroleum storage facilities and identify ways to improve the quality of this interface and minimize undesirable impacts.
- Accommodate transit-oriented development around future (planned and proposed) Metro stations.
- Create transition area standards to soften changes in scale and intensity, such as, ground level façade treatments, setbacks, upper level stepbacks, and landscaped buffers to accommodate privacy, noise, etc.
- Incentivize adaptive reuse of historic buildings.
- Allow urban agriculture and community gardens in all land use categories, including residential properties (front and side yards) and nonresidential properties' setbacks.
- Require new trees to be planted on sites designated as sensitive receptors (schools, hospitals, homeless shelters), Disadvantaged Communities, and areas outside of a 10-minute walk to a park or open space.
- Require large nonresidential development on Whittier Boulevard, Lambert Road, Washington Boulevard, and Greenleaf Avenue to incorporate publicly accessible plazas, paseos, and seating areas.
- Incentivize the inclusion of arts and local culture, such as sculpture gardens, local art installations, and outdoor amphitheaters, as part of the Zoning Code and community benefit structure of development.
- In catalyst areas, such as Whittwood Town Center, L Line (formerly Gold Line) transit center, and along Whittier Boulevard, develop private property and public right-of-way design and site standards and guidelines that encourage pedestrian activity, creates public destinations, incorporates urban recreation and community gathering spaces, and provides for ride-share loading.
- Incorporate Whittier Boulevard's desired design standards and streetscape design standards.
- Incorporate Whittwood Center's desired siting and design standards and streetscape standards.
- Consider requiring all multifamily residential developments to provide on-site publicly usable park or green space as part of a community benefit program.
- Eliminate barriers to providing pervious pavement treatments.
- Accommodate shared parking in mixed-use developments, districts, and where otherwise appropriate, where uses have peak/off-peak parking demands.



- Require large employers to provide transportation demand measures such as telecommuting, employer provided carpooling programs, and financial incentives for participants who do not drive, and transit pass subsidies.
- Minimize vehicular access for new developments on local residential streets, and in locations with high pedestrian and bicycle activity, and design access and egress to avoid traffic intrusion on local streets to the maximum extent possible.
- Require new and substantially remodeled retail, commercial, industrial, mixed-use, and multiple family residential developments to provide pedestrian and bicycle paths and routes, and supportive amenities including benches, trash receptacles, pedestrian oriented push-controls on nearby signals, etc.
- Require new and substantially remodeled retail, commercial, industrial, mixed-use, and multiple family residential developments adjacent to the Greenway Trail to provide pedestrian and bicycle linkages to the Greenway Trail.
- Require bicycle facilities, such as bicycle lockers and secure parking, to be provided as part of all new development projects and major remodels of existing development.
- Require developers to light alleys behind or adjacent to their property;
- Require measures such as increased indoor filtration to increase the protection of sensitive receptors near major emission sources.
- Require water-efficient landscaping standards beyond State requirements to make Whittier a leader in reduced water use.
- Require the integration of water quality protection/improvement techniques (e.g., use of vegetated swales or landscaping
- Establish exterior lighting thresholds for different land uses.
- Protect mineral resources from encroaching development.
- Require projects, homes, or uses accommodating sensitive receptors that are proposed within 500 feet of freeways or railroads, or within a disadvantaged community to include an analysis of potential health risks. Require such proposed uses to mitigate health risks.
- Locate essential public facilities out of high-risk wildfire prone areas.
- Minimize the expansion of oil production-related activity. Make provisions for emerging technologies and alternative energy sources. Eliminate barriers to providing pervious pavement surfaces.
- Minimize new residential development in the Very High Fire Severity Zone.
- Update noise ordinance for changes in construction, mixed-use development, METRO L Line, and other noise generators.
- Include development standards for residential and commercial solar, geothermal, and wind energy uses.
- Update the list of permitted, conditionally permitted, and prohibited uses in accordance with General Plan land use designations' purpose, intent, and character.
- Update the Zoning Map to insure correspondence with General Plan land use designations, including the open space designations.

Time Frame: Short-term

Responsibility: Community Development Funding Source(s): General Fund

## Table IP-1 Envision Whittier Land Use Category and Corresponding City of Whittier Zones

GENERAL PLAN LAND USE CATEGORY	CORRESPONDING ZONE
Hillside Residential	H-R
Low Density Residential	R-E and R-1
Medium Density Residential	R-2
Medium High Density Residential	R-3
High Density Residential	R-4
Very High Density Residential	New zone
Mixed Use 1	New zone
Mixed Use 2	New zone
Mixed Use 3	New zone
Neighborhood Commercial	C-1
General Commercial	C-2
General Commercial with Housing Overlay	C-2 with new overlay zone
Office	C-0
Medical	New zone
Innovation	New zone
General Industrial	C-3 and M
Parks and Urban Trails	New zone
Open Space	New zone
Golf Course	New zone
Public and Quasi-Public	New zone

Notes:

1) Overlay and transitional zones may be applied to any base zone.

2) Planned Development Districts may only be applied to residential zones unless otherwise stated in the Whittier Municipal Code.

#### Program 2: Rescind Whittier Boulevard and Whittwood Town Center Specific Plans

Rescind the Whittier Boulevard Specific Plan and the Whittwood Town Center Specific Plan.

Time Frame: Short-term

**Responsibility:** Community Development

Funding Source(s): General Fund

#### Program 3: Examine Plan Review, Permitting, and Design Review Processes

Examine the current plan review, permitting, and design review processes to ensure:

- Development in areas designated for mixed use and nonresidential use are consistent with the character outlined in this element
- Dependable, transparent, and on-schedule processing of all applications
- Time Frame: Short-term

Responsibility: Community Development Funding Source(s): General Fund

#### Program 4: Review and Update Uptown Specific Plan

Review the Uptown Specific Plan to ensure the following and update as appropriate:

- Additional housing and office use opportunities;
- Balance of uses;
- Distinct sense of place with a pedestrian orientation;
- Stronger sense of place within the community than all others of Whittier while providing for lower density and intensity than what is found along Whittier Boulevard; and
- Reduced parking ratios for affordable and/or inclusionary housing.

Time Frame: Mid-term Responsibility: Community Development Funding Source(s): General Fund

#### **Program 5: Urban Recreation Opportunities**

Work with developers, landowners, financial institutions, and others as part of the design review process to provide unique opportunities for urban recreation, such as multi-story structures (parking, office, etc.) with rooftop theaters, fields, green roofs, gardens, etc.

Time Frame: Mid-term Responsibility: Community Development Funding Source(s): General Fund, Developer Fees

#### **Program 6: Preferential Parking District and Permit Program**

Review the number of preferential parking districts and how the permit program is working to determine how changes can better serve residential, recreational, and business parking demands.

Time Frame: By 2023 Responsibility: Public Works, Community Development Funding Source(s): General Fund, Development and Building Fees

#### **Program 7: Sewer and Water Systems Improvements**

Through the regular CIP preparation and implementation process, prioritize and allocate funding to carry out the water system improvements identified in the most current Water System Master Plan and sewer system improvement in the most current Sewer System Master Plan. Ensure that all underground lines are protected and maintained in accordance with federal and State laws.

Ensure that user fees allow for planned improvements.

Time Frame: Ongoing Responsibility: Public Works; City Manager Funding Source(s): General Fund, User Fees



#### **Program 8: City Franchise Agreements Review**

On a regular basis, review City franchise agreements with communications service providers. Ensure communication services are provided to the Disadvantaged Communities at a rate equal to or surpassing the Whittier community at large. As possible and practical, provide for local users to have choices regarding service providers through multiple agreements. As technologies change, continue to identify service options that benefit all users in Whittier. Expand services to include free technology (WiFi or similar) provision in all public areas to the greatest extent possible.

Time Frame: Ongoing

Responsibility: Public Works; City Manager Funding Source(s): General Fund, Franchise Fees

#### **Program 9: Secretary of the Interior's Standards**

Consider adopting the Secretary of the Interior's Standards for the Treatment of Historic Properties as the City's official tool for reviewing alterations and changes to historic resources.

Time Frame: Long-term Responsibility: Community Development Funding Source(s): General Fund

#### **Program 10: CEQA Compliance**

Explore updating Chapter 18.84 of the Whittier Municipal Code, the historic resources ordinance, to ensure consistency and compliance with the California Environmental Quality Act.

Time Frame: Long-term Responsibility: Community Development Funding Source(s): General Fund

#### Program 11: Historic Resources Ordinance Update

As appropriate and with City Council direction, evaluate the historic resources ordinance and engage the community to explore ideas about how to best update the ordinance and identify sections that may need to be updated and cleared of inconsistencies.

Time Frame: Long-term Responsibility: Community Development Funding Source(s): General Fund

#### Program 12: Certificate of Appropriateness Evaluation

With City Council direction, evaluate and modify, as appropriate, the Certificate of Appropriateness Application required for all buildings. Evaluation should include the process, fees, permits, and regulations. Assess both the success and drawbacks of this policy's implementation.

Time Frame: Long-term Responsibility: Community Development Funding Source(s): General Fund

#### **Program 13: Historic Rehabilitation Permit Fees**

Consider waiving Historic Resources Planning Fees for historic rehabilitation projects to encourage preservation and to encourage following the City's procedures for obtaining building permits.

Time Frame: Long-term Responsibility: City Council Funding Source(s): General Fund

#### **Program 14: Developer Fees for Historic Preservation**

Explore developer fees, to be assessed when historic resources are impacted, to be used for historic preservation efforts or applied to other sites or projects.

Time Frame: Long-term

**Responsibility:** City Council, Community Development **Funding Source(s):** General Fund

#### Program 15: CEQA Required Archaeologist and Mitigation

Require project sponsors to retain a qualified archaeologist to oversee the handling of resources in coordination with appropriate local and State agencies and organizations and local Native American representatives, as appropriate. Adopt standard mitigation measures for archaeological resources impacted under the California Environmental Quality Act.

Time Frame: Ongoing Responsibility: Community Development Funding Source(s): General Fund

#### **Program 16: Historic Resource Adjacency Standards**

As directed by the City Council, consider updating the zoning code to include historic resource adjacency standards, as appropriate.

Time Frame: Mid-term Responsibility: City Council; Community Development Funding Source(s): General Fund

#### **Program 17: Building Code Update**

Update building code in accordance with best practices to address structure degradation due to climate change.

Time Frame: Long-term Responsibility: Community Development Funding Source(s): General Fund

#### Program 18: Natural Hazards Mitigation Plan.

Continue to implement and update, as necessary, the Natural Hazards Mitigation Plan in response to emerging information about natural hazards associated with earthquakes, flooding, wildfire, and droughts.

Time Frame: Ongoing Responsibility: Fire Department; City Manager Funding Source(s): General Fund, Grants

#### **Program 19: Development Application Review**

Continue to conduct development applications review, which includes Planning, Engineering, Public Works, Police, and Fire reviews.

Time Frame: Ongoing Responsibility: Community Development, Public Works, Police, Fire Funding Source(s): General Fund

#### **Program 20: Emergency Services Equipment and Facilities Needs**

In conjunction with State-required annual review of capital improvement projects for consistency with the General Plan, evaluate the need for increases in fire and police equipment and/or facilities.

Time Frame: Ongoing Responsibility: City Manager Funding Source(s): General Fund

#### **Program 21: Geotechnical Review**

Incorporate geotechnical review procedures into ministerial and discretionary project review processes. **Time Frame:** Ongoing

Responsibility: Community Development

#### Funding Source(s): Development Application Fees

#### **Program 22: Fire Hazard Severity Zones Review**

Within Very High Fire Hazard Severity Zones determine appropriate design or mitigation, which may include the following plans:

- Fire Protection Plan that addresses landscape/fuel modification installation, incorporates open areas and fuel breaks to complement defensible spaces, recognizes possible refuge areas, identifies multiple ingress and egress routes, and standards for signs identifying streets, roads, and buildings.
- Adherence to Los Angeles County Fire Department Fuel Modification Plan Guidelines, including roadside fuel reduction plan to prevent fires caused by vehicles along new roads as required to serve new developments.
- Pre-plans for fire risk areas that address resident evacuation and to effectively communicate those plans, including identifying the location and direction of evacuation routes.
- Minimum private water supply reserves for emergency fire use.
- Road and driveway standards for emergency fire equipment access and public evacuation.

Time Frame: Ongoing

**Responsibility:** Community Development **Funding Source(s):** Development Application Fees

#### **Program 23: New Construction in Flood Zones**

Continue to implement federal, State, and regional requirements related to new construction in floodplain areas to ensure that future flood risks to life and property are minimized.

Time Frame: Ongoing Responsibility: Community Development Funding Source(s): General Fund, Grants

#### Program 24: Storm Drainage Master Plan

Maintain the Storm Drainage Master Plan to continually assess surface water, which considers past and future drainage problems and published floodplain maps.

Time Frame: Ongoing Responsibility: Public Works Funding Source(s): General Fund, Grants

#### **Program 25: Flood Insurance Program**

Continue to promote and adhere to the standards associated with the National Flood Insurance Program.

Time Frame: Ongoing Responsibility: Public Works Funding Source(s): General Funds

#### **Program 26: Urban Forestry Management**



Continue to maintain parkway tree ordinance, manual, and related documentation. Consider expanding documentation or preparing a management plan to identify strategies to maintain and expand the City's urban forest, integrate proactive tree planning programs, and target urban greening approaches in areas with minimal tree canopies. Consider retaining mature public landscaping that contributes to Whittier's character.

Adopt a tree preservation ordinance.

Time Frame: Tree preservation ordinance – Short-term; Parkway tree ordinance - Ongoing Responsibility: Parks, Recreation, and Community Services Funding Source(s): General Fund

#### **Program 27: Noise Level Standards**

Review and, as appropriate, modify noise level standards in the Whittier Municipal Code and Ordinances for all land uses.

Time Frame: Short-term Responsibility: Community Development Funding Source(s): General Fund

#### **Program 28: Acoustical Analysis Reports**

Require development projects subject to discretionary approval to assess potential construction noise impacts and noise associated with on-going operations on nearby sensitive uses and to minimize impacts on those uses.

Time Frame: Ongoing Responsibility: Community Development Funding Source(s): Development Impact Fees

#### Program 29: Disadvantaged Communities Prioritization



Require each City department prioritize the needs of residents in Disadvantaged Communities when developing their workplans and/or capital improvement plans. The departments will come together during budget discussions to ensure consistency and reduce duplication of programs and services for the Disadvantaged Communities. Workplans should have specific, measurable goals, with achievable deadlines. An annual analysis of spending in Disadvantaged Communities versus the City at-large would help the City understand where it may want to seek grants or focus spending.

Time Frame: Annually Responsibility: All City Departments Funding Source(s): General Fund

#### **Program 30: Retrofit Plumbing Systems and Landscaping Incentives**

Consider providing incentives such as a one-time reduction in water bill to property owners to retrofit plumbing systems and landscaping to reduce water use.

Time Frame: Ongoing

Responsibility: Community Development; Public Works

Funding Source(s): General Fund and Development Fees

#### IMPLEMENTATION PLAN



Continue to comply with all provisions of the National Pollutant Discharge and Elimination System (NPDES) permit.

Time Frame: Ongoing Responsibility: Public Works; Community Development Funding Source(s): General Fund, Development and Building Fees

#### Program 32: Urban Water Management Plan (UWMP) Update

Update the Urban Water Management Plan (UWMP) to maintain consistency with federal requirements. **Time Frame:** Ongoing **Responsibility:** Public Works; Fire Department **Funding Source(s):** General Fund, Grants

Program 33: Recycled Water System/Program Expansion

Expand the recycled water system/program. Time Frame: Mid-term Responsibility: Public Works Funding Source(s): General Fund, Development Fees, Grants

#### **Program 34: CALGreen Building Practices Regulations**

Continue to implement CALGreen regulations regarding building practices that reduce energy demand/use, minimize urban heat island effects, conserve water, and support active transportation.
Time Frame: Ongoing

Responsibility: Community Development Funding Source(s): General Fund, Development Fees

#### Program 35: Resource Management Plan Update

Update the Resources Management Plan, as necessary.

- Conserve SEAs, endangered or threatened wildlife species and their native habitats and vegetation communities;
- Support endangered wildlife by preserving movement corridors and natural habitats;
- Maintain scenic corridors; and
- Manage and limit, when necessary, human degradation of the natural environment.
- Time Frame: Ongoing

**Responsibility:** Community Development in coordination with Puente Hills Landfill Native Habitat Preservation Authority

Funding Source(s): General Fund, Grants

#### **Program 36: Energy Savings Technologies**

Invest in new technologies citywide that reduce energy consumption such as efficient and cost-effective lighting that reduces glare and light pollution.

Time Frame: Short-term

Responsibility: Public Works

Funding Source(s): General Fund, Grants



#### Program 37: Energy Efficient City Vehicle Fleet

Continue to use energy-efficient automobiles, equipment, and other vehicles, including hybrid or zeroemission vehicles, for the City's equipment and automotive fleet.







Time Frame: Ongoing Responsibility: City Manager Funding Source(s): General Fund, Grants



#### **Program 38: Greenhouse Gas Preconstruction Permits**

Require pre-construction permits to identify how greenhouse gas emissions will be minimized consistent with SCAQMD requirements.

Time Frame: Immediate and Ongoing Responsibility: Community Development Funding Source(s): Building Permit Fees

#### Program 39: On-Site Alternative Energy Sources

Promote the use of on-site alternative energy sources such as solar panel arrays, photovoltaic cells, cogeneration, and wind generation for new residential and office developments, as well as existing buildings.

Time Frame: Ongoing Responsibility: Community Development Funding Source(s): New Development and Tax Credits

#### **Program 40: Ridesharing Programs**

Support programs that increase ridesharing. Time Frame: Immediate and Ongoing Responsibility: Public Works Funding Source(s): General Fund, Grants

#### Program 41: Oil Production Operational and Drilling Standards.

Periodically review and update operational and drilling standards for oil production. **Time Frame:** Short-term and Ongoing **Responsibility:** Community Development **Funding Source(s):** General Fund

#### Program 42: Negative Air Quality Impacts on Sensitive Receptors



Require any development project in Disadvantaged Communities or any development project that will house sensitive receptors include design features and equipment, as necessary, to guard against any negative air quality impact on occupants. Features may include high-performance air filters, building and window orientation, and increased landscape coverage.

Time Frame: Immediate and Ongoing Responsibility: Community Development Funding Source(s): General Fund, Development Fees

#### Program 43: Public Recreation Space in Multi-Story Structures



Time Frame: Ongoing Responsibility: Public Works; Parks, Recreation, and Community Services Funding Source(s): General Fund

#### Program 44: Flexible Park Space and Facilities Design

Incorporate flexible design into the improvements of park spaces and community facilities. For example, design multipurpose fields that allow for both baseball and soccer activities or install walls that serve as racquetball/handball courts on one side and a space for local art installations/ murals on the other side.

Time Frame: Ongoing Responsibility: Public Works; Parks, Recreation, and Community Services Funding Source(s): General Fund, Park Impact Fees

#### **Program 45: Land Use Acquisition for Parks**

Prioritize acquisition of land for parks in areas where parkland is deficient and residents live more than a 10-minute walk from a park, such as the East Whittier, Friendly Hills, Colima, and Leffingwell neighborhoods. Use a range of acquisition strategies, including easements, land purchases, parkland dedication, and in-lieu fees for development projects. Bolster these strategies by applicable agency agreements, development agreements, conditions of approval, CC&R's, and dedicated deposits, etc. Additional strategies include:

- Building an inventory of underutilized or unfavorable commercial sites and focusing efforts on acquiring these parcels as opportunities arise.
- Collaborating with developers, landowners, and business owners to integrate small transitoriented pocket parks or plazas into redevelopment projects on commercial corridors such as Whittier Boulevard, and in employment centers such as PIH Health Whittier Hospital.
- Prioritizing park development along corridors where pedestrian and bicycle improvements are planned in the Whittier Bicycle Transportation Plan.
- Acquiring parcels substandard parcels residential areas as land becomes available to develop more compact parks.

#### Time Frame: Ongoing

**Responsibility:** Parks, Recreation, and Community Services; Community Development **Funding Source(s):** General Fund, Special Revenue Fund, and Developer Fees

#### **Program 46: Park Impact Fees**

Require park impact fees to be established at a level that allows the City to attain parkland resources consistent with goals.

Time Frame: Ongoing Responsibility: Parks, Recreation, and Community Services Funding Source(s): General Fund and Park Impact Fees

#### **Program 47: Parkland Property Dedication**

Prioritize parkland or similar property dedication over impact fees within the park dedication ordinance, Parks Master Plan, or other parks planning programs. Perform a nexus study periodically to update the criteria and fees. Include provisions that prevent a net loss of park space in the city and require at least a 1:1 replacement if there is any loss of public open space or park space due to redevelopment.

Time Frame: Ongoing Responsibility: Parks, Recreation, and Community Services Funding Source(s): General Fund

#### **Program 48: Park and Recreation Facilities Incentives**

Develop an incentives program that encourages private development and public agencies to provide park and recreation facilities beyond the minimum requirements (Quimby requirements).

Time Frame: Ongoing

Responsibility: Community Development Funding Source(s): General Fund, Development Fees

#### **Program 49: Parks and Recreation Facilities Funding**

Apply for grants through programs such as the Natural Resources Agency's Urban Greening Grant Program to create and improve pedestrian and bike paths. Apply for and use Metro's Active Transportation Strategic Plan (ATSP) funding, as well as others, to create and enhance pedestrian and bicycle paths near the future L Line (formerly Gold Line) station and adjacent to I-605 and Whittier Boulevard, which could include enhancements to the Whittier Greenway Trail. Enhancements may include the addition of bicycle repair stations, fitness equipment, or meditation spaces.

Time Frame: Ongoing

**Responsibility:** Community Development; Public Works; Parks, Recreation, and Community Services **Funding Source(s):** Grants

#### Program 50: Parks and Recreation Facilities Management Plan

Adopt a facility management plan to provide adequate maintenance, rehabilitation, and modernization of parks and recreation facilities to ensure their long-term utility.

Time Frame: Ongoing Responsibility: Parks, Recreation, and Community Services Funding Source(s): General Fund

#### Program 51: Tree Ordinance

Revise the Tree Ordinance (Chapter 12.40 in Municipal Code) to establish categories of trees indicating priorities for maintenance. Categories (i.e., established, mature, landmark, indigenous) would provide a framework for tree permits and various levels of required mitigation measures. The ordinance should consider the relationship of street tree planting to other General Plan goals and policies, including pedestrian orientation, neighborhood character, complete streets, and Disadvantaged Communities environmental quality.

Time Frame: Immediate Responsibility: Community Development Funding Source(s): General Fund

#### **Program 52: Trained Arborists**

Ensure the City has ready access to trained arborists or other experts who can implement Whittier's urban forestry strategies and programs.

Time Frame: Ongoing Responsibility: Community Development Funding Source(s): General Fund

#### **Program 53: Public Plazas and Urban Spaces**

Incentivize the creation of public plazas and public urban spaces near larger residential and mixed-use developments and in underutilized parking areas within existing commercial centers. Use the community benefit structure for mixed-use areas along Whittier Boulevard to create these public plazas, which can provide opportunities for social gathering and passive recreation in a built-out urban area. These open spaces can include hardscaped and landscaped areas, seating, and landmarks. Public plazas can be programed with "pop up" recreation programs and regularly scheduled events such as farmers' markets and festivals.

Time Frame: Ongoing

**Responsibility:** Community Development; Parks, Recreation, and Community Services **Funding Source(s):** General Fund

### plans and studies

#### **Program 54: Community Benefits Program**

Institute a Community Benefits Program to allow developers to achieve higher development densities and intensities in exchange for providing defined community amenities beyond those otherwise required.

Time Frame: Mid-term Responsibility: Community Development Funding Source(s): General Fund

#### Program 55: Rules and Regulations Inhibiting Affordable Housing Development

Conduct a comprehensive review of current rules and regulations to identify those which inhibit affordable housing development. Time Frame: Short-term

Responsibility: Community Development Funding Source(s): General Fund

#### **Program 56: Mobility Programs**

Develop a series of plans and programs to address mobility goals, including a Complete Streets program, Safe Routes to School, Neighborhood Traffic Management Program, First/Last Mile Plan, Comprehensive Operational Analysis & Long-Range Transit Plans, Curb Management Strategies, Smart Mobility and Autonomous Vehicle Master Readiness Plan, parking management strategies, repurposing abundant and unnecessary roadway width, and development standards. As part of each initiative, as applicable:

- Identify issues and needs for mobility through review of data and engagement with local stakeholders.
- Identify appropriate infrastructure such as sidewalk connections and widening, establishing bicycle lanes, well-designed public transportation stops, and appropriate roadway crossing treatments.
- Establish the purpose and needs of projects and then pursue regional, state, and federal funding for implementation.
- Require the integration of multi-modal infrastructure for new development.
- Mitigate neighborhood intrusion by commuter traffic and improve conditions for pedestrians and bicyclists.
- Ensure the provision of adequate parking/loading space for temporary vehicle parking, loading, and delivery services that can easily accommodate a box truck to a non-commercial vehicle and/or creating flexible curb zones that can accommodate multiple curb uses during different times of day.
- Regularly monitor the performance of each program and system, and update on a regular basis (roughly every five years).

Timeframe: Mid-term and Ongoing

Responsibility: Public Works

**Funding Source:** General Fund, Transportation Funding from Measure R and Measure M local return, and grants from Metro and Caltrans



#### **Program 57: Traffic Mitigation Impact Fee**

Develop a traffic mitigation impact fee that provides a mechanism for the City to fund improvements in lieu of physical mitigations that were typically associated with Level of Service impacts' mitigation, which is no longer a CEQA metric.

Time Frame: By 2022 Responsibility: Public Works Funding Source(s): General Fund, Development and Building Fees

#### **Program 58: Mobility Element Performance Metrics**

Establish performance metrics and a regular schedule for updating the Mobility Element's standards to monitor implementation progress, whether outcomes are helping achieve desired goals, and modify programs accordingly.

Time Frame: By 2025 Responsibility: Public Works; Community Development Funding Source(s): General Fund, Development and Building Fees

#### **Program 59: Stormwater Reduction Activities**

Reduce the volume of stormwater entering the local stormwater collection system by such actions as:

- Developing and implementing a stormwater Best Management Practices (BMP) educational outreach program;
- Creating a rain barrel program that offers residents and businesses access to affordable rain barrels and education about rainwater harvesting; and
- Requiring LID approaches to runoff control as part of new development projects.
   Time Frame: Ongoing
   Responsibility: Public Works
   Funding Source(s): General Fund, Grants, Development Fees

#### Program 60: Local Circulator (Shuttle) Study



Conduct a local circulator (shuttle) study to confirm appropriateness, the route, hours of operation, number of stops, departmental responsibilities, and funding strategies. Ensure Disadvantaged Communities are serviced by the local circulator. Implement recommendations as funding and need permits.

#### Time Frame: By 2030

**Responsibility:** Public Works; Community Development; Parks Recreation and Community Services **Funding Source(s):** General Fund, Development and Building Fees, Grants, Impact Fees

#### Program 61: Smart Cities Strategic Plan

Develop a smart cities strategic plan. Use a process to develop the plan that includes:

- Input from residents, businesses, and local institutions, particularly residents and business owners located in the Disadvantaged Communities;
- Investigation of technologies and applications that would provide the most benefit to the City in terms of cost savings and improved City services;
- Equal provision of technologies and access citywide; and
- Provisions allowing for technological advancements.

#### Time Frame: Mid-range

Responsibility: Public Works; Community Development; City Manager Funding Source(s): General Fund



#### IMPLEMENTATION PLAN

#### **Program 62: Historic Resources Survey**

With City Council direction, consider supplementing previously prepared historic resources surveys to address post World War II residential neighborhoods.

Time Frame: Long-term Responsibility: Community Development Funding Source(s): General Fund

#### **Program 63: Context Statements**

With City Council direction, prepare context statements related to various themes of Whittier's development to ensure a broader understanding of the city's historic resources. Identify local resources that fulfill the context statements.

Time Frame: Ongoing Responsibility: Community Development Funding Source(s): General Fund

#### Program 64: Uptown Specific Plan

With City Council direction, complete the work prepared for the Uptown Specific Plan; use credentialed historical specialists to evaluate whether the Uptown commercial buildings have the potential to be considered a historic district.

Time Frame: Mid-term Responsibility: Community Development Funding Source(s): General Fund

#### **Program 65: Contributing and Non-Contributing Historic District Factors**

As appropriate, identify contributing and non-contributing factors in the Hadley-Greenleaf Historic District and the Central Park Historic District. Consider refining the contributors and non-contributing factors for the College Hills Historic District and Earlham Historic District.

Time Frame: Mid-term Responsibility: Community Development Funding Source(s): General Fund

#### **Program 66: Post Disaster Policies and Plans**

Develop post-disaster policies and plans for designated historic resources to encourage preservation of resources if damaged in an event.

Time Frame: Mid-term Responsibility: Community Development Funding Source(s): General Fund

#### **Program 67: Certified Local Government Status**

Apply for Certified Local Government (CLG) Status through the California Office of Historic Preservation. Participation in this federal and state partnership program would allow the City opportunities to apply for grants to fund focused preservation activities.

Time Frame: Short-term Responsibility: Community Development Funding Source(s): General Fund

#### Program 68: California Main Street Program

Consider participating in the California Main Street Program through the California Office of Historic Preservation. This would allow the City to promote Uptown Whittier through the Main Street program and benefit from the California Main Street Alliance.

Time Frame: Long-term Responsibility: Community Development Funding Source(s): General Fund

#### **Program 69: Increased Protections for Sensitive Receptors.**

Increase protection of sensitive receptors (facilities where individuals are highly susceptive to the adverse effects of air pollutants and noise, such as housing, childcare centers, retirement homes, schools, and hospitals) near high-volume roadways, dry cleaners using perchloroethylene, large gas stations, railroads/yards, and in Disadvantaged Communities. Identify measures to reduce odors/toxics in compliance with SCAQMD's adopted standards to reduce these risks to acceptable levels.

Time Frame: Mid-term and Ongoing Responsibility: Community Development Funding Source(s): General Fund

#### Program 70: At Risk Occupants' Evacuation Plans

Survey and identify properties within the Very High Fire Hazard Severity Zones to determine at-risk occupants located within elderly care facilities, convalescence facilities, schools or similar that would pose a significant concern for evacuation and/or shelter-in-place during a wildfire event. Develop a plan to accommodate these target occupants.

Time Frame: Short-term

**Responsibility:** City Manager, Police Department, Fire Department **Funding Source(s):** General Fund

#### Program 71: Climate Change Vulnerability Assessment

Incorporate a climate change vulnerability assessment when updating the Natural Hazards Mitigation Plan and other plans to evaluate potential impacts related to extreme heat events, severe storm and precipitation events, and extended drought events. Consider incorporating a Heat Response Plan in the Natural Hazards Mitigation Plan or preparing a separate document.

Time Frame: Mid-term Responsibility: City Manager; Community Development Funding Source(s): General Fund, Grants

#### Program 72: Health Strategy Plan

Identify strategies, programs, and practices that prioritize the overall health of Whittier residents and employees. Partner with local health officials, nonprofit organizations, businesses, schools, hospitals, local health clinics, and community groups to conduct the study. Based on the study's findings, recommend ways the City can prioritize community health and remove barriers to healthy living.

Time Frame: Mid-term and Ongoing Responsibility: City Manager Funding Source(s): General Fund, Grants

#### **Program 73: Water Demand Tracking System**

Develop a standardized method to track and analyze water demand for new developments. Consider expanding the City's application of SB610 and SB211 planning requirements to a broader range of

#### IMPLEMENTATION PLAN

projects for monitoring ability. Review Whittier's total water demand and supply annually to ensure the water supply is available for new development allowed by the Land Use Element.

Time Frame: Short-term and Ongoing Responsibility: Public Works; Community Development Funding Source(s): General Fund, Grants

#### **Program 74: Drought Tolerant Landscaping Funding**

Identify funding sources to provide incentives to local property owners to remove lawn/turf areas and replace them with drought-tolerant landscaping or other approved materials.

Time Frame: Immediate Responsibility: Community Development Funding Source(s): General Fund

#### **Program 75: Water Conservation Programs**

Develop and implement water conservation programs in response to community input and to keep pace with changing technology.

**Time Frame:** Ongoing Responsibility: Community Development; Public Works Funding Source(s): General Fund, Grants

#### **Program 76: City Conservation Policies**

Establish policies that increase conservation efforts such as:

- Prohibit the purchase of water in plastic bottles or disposable containers in City facilities.
- Consider the energy and water efficiency of products as an integral part of the purchasing process for City goods and supplies. Prioritize locally available products that conserve energy and water.

Time Frame: Immediate Responsibility: City Manager

Funding Source(s): General Fund, Grants

#### **Program 77: Energy Generation on City Properties**

Explore, research, and analyze opportunities to generate energy on City properties, including installation of solar panels.

Time Frame: Ongoing Responsibility: Community Development; Public Works Funding Source(s): General Fund, Grants

#### Program 78: Existing Building's Alternative Energy Use

Identify and use incentives and financing mechanisms to encourage alternative energy use for existing residential and commercial buildings. For example:

- Evaluate whether the City can purchase large quantities of solar panels at a lower cost and resell them to existing residents and businesses.
- Work with insurance and solar panel installation companies to ensure roof warranties do not nullify with the addition of residential solar equipment.

Time Frame: Short-term

Responsibility: Community Development

Funding Source(s): General Fund and Grants

#### **Program 79: Alternative Energy Development Policy**

Identify and remove disincentives to domestic and commercial alternative energy development. Critically analyze all processes related to development (i.e., capital improvement plans, development, and design review, etc.).

Develop a strategy for the provision of alternative fuels throughout Whittier.

Time Frame: Short-term Responsibility: Community Development, Public Works

Funding Source(s): General Plan

#### Program 80: Strategic Energy Plan

Develop a strategic energy plan addressing how existing and future energy needs will be met by both petroleum and alternative energy sources. This plan should identify a citywide renewable energy goal by 2040.

Time Frame: Short-term Responsibility: Community Development; City Manager Funding Source(s): General Fund and Grants

#### **Program 81: Alternative Energy Production Funding**

Tap into available resources to incentivize alternative energy production, such as the Los Angeles County Property Assessed Clean Energy (PACE) program.

Time Frame: Short-term and Ongoing Responsibility: Community Development Funding Source(s): General Plan

#### Program 82: Land Use Restoration Criteria and Standards

Define criteria and standards for the restoration and reuse of land no longer necessary or economical for oil production activities in collaboration with oil industry.

Time Frame: Immediate and Ongoing Responsibility: Community Development Funding Source(s): General Fund

#### Program 83: Hazardous Waste Management Plan

Develop and implement a Hazardous Waste Management Plan Time Frame: Short-term Responsibility: Community Development and Public Works Funding Source(s): General Plan

#### **Program 84: Property Donation Legacy Program**

Establish a property donation legacy program whereby property owners can donate their land to the City for usage as parks or open space.

Time Frame: Ongoing

Responsibility: Parks, Recreation, and Community Services

Funding Source(s): General Fund; Foundations; Grants

#### Program 85: Parks Master Plan



Develop and implement a comprehensive long-range Parks Master Plan to address changing recreation interests, trends, and priorities. Use the Parks Master Plan to strategize how existing and future residential development can be within a 10-minute walk to a park. The Parks Master Plan should:

- Include a community needs assessment that looks at all types of park and recreation programs offered in the community including those that relate to arts and culture, education enrichment, and human services.
- Identify long-term goals for the Parks, Recreation, and Community Services Department and the community.
- Describe current and future needs, interests, and community preferences for improving new parks and community facilities.
- Present a long-range plan for physical park and community facility improvements.
- Refine performance standards and further develop park design guidelines and criteria.
- Prioritize projects in areas that are underserved, deficient in parks, in need of facility improvements, and in Disadvantaged Communities.
- Outline funding mechanisms and strategies for managing the City's commitments so that new requests and initiatives are considered considering existing commitments.

#### Time Frame: Long-term

**Responsibility:** Parks, Recreation, and Community Services **Funding Source(s):** General Fund

## physical improvements

#### Program 86: New Open Space



Given the limited opportunities to create new open space, focused creative solutions to meet demands of new and existing residents include:

- Focus efforts in areas designated Disadvantaged Communities to provide equitable access to parks and recreation facilities;
- Create new urban recreation spaces in conjunction with roadway enhancements, street reconfigurations, and streetscape improvements;
- Prioritize and incentivize urban recreation as a community benefit;
- Support urban agriculture and community gardens ;
- Transform underutilized public right-of way and infrastructure into park space; and
- Partner with Puente Hills Preservation Authority to assess access points and trailheads.
   Time Frame: Mid-term

**Responsibility:** Community Development; Public Works **Funding Source(s):** General Fund, Grants



#### Program 87: Greenway Trail

Complete the Whittier Greenway Trail extension to the Orange County border. Partner with the cities of Pico Rivera and La Habra to further extend the trail to promote a regional trail system. Enhance the Greenway Trail to:

Increase connectivity between employment centers and residential land uses. For example, construct a signalized crosswalk across Whittier Boulevard/Pacific Place intersection to allow Greenway Trail users and residents east of Whittier Boulevard to access PIH Health Whittier Hospital.

 Create additional green spaces and pocket parks interconnected with and near the Greenway Trail. Opportunities occur within the rail right-of-way south of the Lambert Road/Gunn Avenue intersection and on vacant land on Lambert Road between Parise Drive and Valley View Avenue.
 Time Frame: Long-term

**Responsibility:** Public Works; Parks, Recreation, and Community Services **Funding Source(s):** General Fund, Grants

#### **Program 88: Improve Building Exteriors and Storefronts**

Identify incentives (such as expedited processing, rebates, featuring business in Whittier publications, etc.) to encourage property and business owners to improve buildings exteriors and storefronts.

Time Frame: Mid-term Responsibility: Community Development Funding Source(s): General Fund, Developer Fees

#### **Program 89: Streetscape Improvement Plans**

Develop and implement streetscape improvement plans for key streets leading into Uptown: Philadelphia Street, South Greenleaf, and Hadley Street. Develop streetscape standards for Whittier Boulevard, Greenleaf Avenue, and other major arterials.

Ensure streetscape standards support walkability while creating sense of places.

Time Frame: Ongoing

Responsibility: Community Development; Public Works

Funding Source(s): General Fund, Grants

#### **Program 90: Bike Hubs**

Establish bike hubs (centralized locations with convenient bike parking for trip destinations or transfer to other transportation modes), at key transit nodes or commercial nodes.

Time Frame: Ongoing Responsibility: Public Works; Community Development Funding Source(s): General Fund, Grants

#### Program 91: Historical Walking Program

Consider collaborating with the Whittier Museum and/or Conservancy to create historical walking programs using historical markers, plaques, and maps for public benefit.

Time Frame: Mid-term Responsibility: Community Development Funding Source(s): General Fund

#### **Program 92: Plaque and Public Art**

Consider encouraging non-profit organizations to memorialize people, places, cultural traditions, and events significant in the history of Whittier through a Conservancy-sponsored plaque and public art programs.

Time Frame: Long-term Responsibility: Community Development Funding Source(s): General Fund

#### **Program 93: Temporary Park Spaces and Recreation Facilities**



Install temporary park features and organize pop-up events as ways to provide temporary park space and recreation. Consider adding temporary features such as seating areas with planters, ping pong tables, fitness zones, and demarcated areas for nature play and outdoor learning. Explore equipment rental programs and offer pop-up/mobile programming with temporary play props, interactive games, and local art installations. Temporary park features and pop-up events may occur on private commercial development, City-owned lots, underutilized parking lots, vacant lots, vacant commercial properties, neighborhood blocks (e.g., block party), within existing parks, with in Disadvantaged Communities. Coordinate with private landowners and local businesses to install temporary park features or organize pop-up events as a way to generate local economic activity. Additionally, consider having a "Ciclovía" or bike rodeo event along Greenleaf Avenue, Painter Avenue, Whittier Greenway Trail, or other streets/paths to support walking and biking in the community.

Time Frame: Ongoing Responsibility: Parks, Recreation, and Community Services Funding Source(s): General Fund

#### Program 94: Repurpose Public Rights-of-Way for Parks and Green Spaces



Create new park, open, and/or green spaces through repurposing or modifying underutilized and inefficient public rights-of-way:

- Create a pocket park at the Beverly Drive/Davidson Drive intersection (near Workman Mill Road and Beverly Boulevard).
- Create a pocket park at the Central Avenue/Jackson Street intersection.
- Create a pocket park on Magnolia Avenue between Floral Drive and Beverly Boulevard.
- Extend green space and create parklets or bulb-outs at the corners of La Bajada Avenue and Mar Vista Street. Enhance the new parklets or bulb-outs with landscaping and seating areas screened from Mar Vista Street.
- Consider creating pocket parks in Disadvantaged Communities.
- If the repurposing of the identified locations is not feasible, create a program to regularly reevaluate the repurposing and to identify other opportunities for repurposing as transit and other vehicular needs change over time.

Time Frame: Long-term

**Responsibility:** Public Works; Parks, Recreation, and Community Services **Funding Source(s):** General Fund

#### **Program 95: New Pedestrian and Bicycle Routes**

Create new pedestrian and bicycle routes between residential areas, employment centers, and the future Metro L Line (formerly Gold Line) Station to create new recreation and commuter options. The City may:

- Partner with PIH Health Whittier Hospital to create a multimodal path through the center of its campus extending south across Washington Boulevard and Lambert Road through the vacant rail right-of-way. This vacant rail right-of-way extends further south to Slauson Avenue between industrial and residential land uses.
- Create a new trail or greenway through the Laurel Park neighborhood running behind the houses parallel to Coachman Avenue in a vacant drainage channel. This trail would also connect to Laurel Park and the Whittier Greenway Trail.

#### Time Frame: Long-term

**Responsibility:** Public Works; Parks, Recreation, and Community Services **Funding Source(s):** General Fund



#### **Program 96: Update Recreation Amenities**

Diversify and maintain recreation amenities within parks and community centers to reflect multigenerational interests and changes in trends. The City may:

- Improve Parnell Park, including playground resurfacing, repurposing the unused equestrian ring, and providing lights at the sports field.
- Retrofit and upgrade park paths and equipment to comply with Americans with Disabilities Act (ADA) regulations. For example, reconstruct the fitness equipment at Michigan Park to be ADA accessible.
- Repair amenities in poor condition or consider replacing the amenities to meet changing recreation demands. For example, repurpose Broadway Park's shuffleboard and tennis courts as a soccer field to meet changes in interests, as identified in the 2016 Los Angeles Countywide Parks and Recreation Needs Assessment.
- Construct a new indoor gymnasium as part of an existing community center's renovation.
   Time Frame: Ongoing

**Responsibility:** Parks, Recreation, and Community Services **Funding Source(s):** General Fund, Grants

#### Program 97: City-Owned Turf Area Improvements

Improve the City-owned turf areas located at the Norwalk Boulevard/Whittier Boulevard intersection to include recreation equipment, picnic tables, and shade structures.

Time Frame: Ongoing

**Responsibility:** Parks, Recreation, and Community Services **Funding Source(s):** General Fund, Grants

### interagency and other organization consultation

#### **Program 98: Event Programing**

Continue to work with the Chamber of Commerce, Business Improvement Districts, and similar entities to promote event programming and fund public and capital improvement projects.

Time Frame: Ongoing Responsibility: Community Development Funding Source(s): General Fund, Developer Fees

### Program 99: L Line (Formerly Gold Line) Transit and Station Consultation

Initiate consultation with Metro, neighboring jurisdictions, and other regional agencies to coordinate the development and opening of the L Line (formerly Gold Line) in Whittier with the provision of highquality infrastructure—such as protected bike lanes and frequent transit service—that connect residences and employment with high-quality transit. Metro requires local cities match three percent of investments in public transit projects. This requirement includes construction permits and first-last mile improvements.

Time Frame: Mid-term Responsibility: Public Works; Community Development Funding Source(s): General Fund, Development and Building Fees

#### Program 100: Transportation Network Companies Partnerships

Explore a partnership framework to incorporate Transportation Network Companies as gap fillers within the local transit network.

Time Frame: Short-term

Responsibility: Public Works; Parks, Recreation, and Community Services

#### Funding Source(s): General Fund



#### Program 101: Public Transportation Collaboration

Collaborate with State, regional, and local agencies to improve public transportation, including:

- Adjacent cities to provide a more reliable public transportation system in the area;
- Metro to enhance regional transit connections including additional routes and increased service frequency, and explore expansion of Rapid Bus Service;
- Metro to provide attractive and convenient bus stops, including shade/weather protection, seats, transit information, and trash receptacles, particularly in the Disadvantaged Communities;
- School districts and private schools to improve pedestrian and bicycle routing and safety around schools. Focus pedestrian access to the elementary schools and bicycle and pedestrian access to the middle and high schools; and
- Caltrans to install appropriate directional signage for trucks on I-605 directing truck traffic to designated truck routes and minimize impacts of trucks traveling on other city streets.

Time Frame: Ongoing Responsibility: Public Works; Community Development Funding Source(s): General Fund

#### **Program 102: Water Recycling Cooperation**

Actively monitor the efforts of the Los Angeles County Sanitation Districts to establish broad-based water recycling programs, particularly at the Whittier Narrows Water Reclamation Plant. Cooperate in pilot programs to use reclaimed/recycled water for local groundwater recharge and approved surface applications.

Time Frame: Ongoing Responsibility: Public Works Funding Source(s): General Fund, Grants

#### Program 103: Clean Energy and Climate Change Coordination

Continue to improve Whittier's ability to meet its clean energy and climate change goals by partnering with the Clean Power Alliance or similar organization to provide local users with a tiered system for purchasing renewable energy. Coordinate closely with Southern California Edison and the Gas Company in their efforts to upgrade local energy distribution facilities, including their participation in the review of development applications.

Time Frame: Ongoing Responsibility: Public Works Funding Source(s): General Fund, Grants, Use Fees

#### Program 104: South Central Coastal Information Center Coordination

Coordinate with the South Central Coastal Information Center of the California Historical Resources Information System at California State University Fullerton to understand archaeological resources that have been identified within the City's boundaries and maintain access to a map of areas of sensitivity by qualified professionals within the City so that the impact of potential projects may be fully understood.

Time Frame: Short-term Responsibility: Community Development Funding Source(s): General Fund

#### Program 105: California Office of Historic Preservation Collaboration

Consider collaborating with the California Office of Historic Preservation to develop a training program tailored to Whittier's needs.

Time Frame: Long-term Responsibility: Community Development Funding Source(s): General Fund

#### Program 106: Interest-Free Rehabilitation Loan Program

As funding is available, work with local banks and financial institutions to develop an interest-free rehabilitation loan program that promotes the sustainable upgrade and reuse of older homes and apartment buildings, commercial buildings, and industrial buildings in Whittier, rather than full-scale replacement.

Time Frame: Long-term Responsibility: Community Development Funding Source(s): General Fund

#### **Program 107: Resources Business Promotions**

Consider working with local and regional business and professional groups to incorporate cultural resources such as local arts, "Whittier" oriented materials and themes into their business promotions.

Time Frame: Ongoing Responsibility: Economic Development Funding Source(s): General Fund

#### Program 108: Uptown Character Toolkit

Collaborate with the Whittier Uptown Association to develop a menu of tools business owners can use toward maintaining the character of Uptown.

Time Frame: Ongoing Responsibility: Economic Development Funding Source(s): General Fund

#### Program 109: California State Parks Collaboration

Collaborate with California State Parks at the Pio Pico State Historic Park.

Time Frame: Ongoing Responsibility: Community Development Funding Source(s): General Fund

#### Program 110: California Historic Tax Credit (SB451 (2019))

Promote the California Historic Tax Credit, SB451(2019), as appropriate. Collaborate with the State Historic Preservation Office to understand how this new legislation can benefit Whittier property owners investing in the rehabilitation of qualified historic properties.

Time Frame: Long-term Responsibility: Community Development Funding Source(s): General Fund

#### Program 111: Mutual Aid

Continue to engage with the City of Santa Fe Springs, Los Angeles County, and other emergency response agencies to provide for mutual aid.

Time Frame: Ongoing

Responsibility: City Manager Funding Source(s): General Fund

#### Program 112: Storm Drainage System

Consult with Los Angeles County Public Works to ensure that existing and future storm drain facilities are designed, constructed, operated, and maintained to accommodate projected drainage needs with major storm events.

Protect and maintain all facilities in accordance with federal and State laws.

Time Frame: Ongoing Responsibility: Public Works; Community Development Funding Source(s): General Fund, Grants

#### Program 113: Fire Prevention/Fuel Modification Plan

Consult with Los Angeles County Fire Department and Puente Hills Habitat Preservation Authority to coordinate mitigation activities for fire prevention utilizing the Fuel Modification Plan for implementation. Consider preparing a Wildlife Management Plan with the Puente Hills Habitat Preservation Authority.

Time Frame: Mid-term Responsibility: Community Development Funding Source(s): General Fund, Grants

#### **Program 114: County Storm Drain Standards**

Ensure that City-owned storm drains are designed, constructed, operated, and maintained per Los Angeles County Public Works' standards to allow for maximum capacity of the system. Protect and maintain all facilities to State and federal standards.

Time Frame: Ongoing Responsibility: Public Works; Community Development Funding Source(s): General Fund, Grants

#### **Program 115: Contamination Remediation**

Consult with the U.S. Environmental Protection Agency and responsible State agencies on the ongoing remediation and cleanup of contaminated properties and groundwater.

Time Frame: Ongoing Responsibility: City Manager; Community Development; Fire Department Funding Source(s): General Fund, Grants

#### **Program 116: Hazardous Materials**

Consult with State, federal, and Los Angeles County agencies to develop and promote best practices related to the use, storage, transportation, and disposal of hazardous materials.

Time Frame: Ongoing Responsibility: City Manager; Community Development; Fire Department Funding Source(s): General Fund

#### **Program 117: Transportation-Related Noise**

Consult with responsible federal and State agencies to minimize the impact of transportation-related noise, including noise associated with freeways, major arterials, and public transportation.

Time Frame: Ongoing Responsibility: Community Development

#### Funding Source(s): General Fund

#### Program 118: Water Quality and Supply

Cooperate with state, regional, and federal agencies to monitor water quality and provide adequate supply and high-quality water for local and regional needs. Protect and maintain all facilities to comply with State and federal standards.

Time Frame: Ongoing Responsibility: Public Works Funding Source(s): General Fund, Grants

#### **Program 119: Regional Water Supply**

Continue to participate in the institutional dialogue regarding regional water supply. **Time Frame:** Ongoing

Responsibility: Public Works

Funding Source(s): General Fund, Grants

#### Program 120: Regional Water Agencies Consultation

Consult with California Department of Water Resources and other regional water agencies to use the latest water science practices to anticipate demand over time.

Time Frame: Ongoing Responsibility: Community Development Funding Source(s): General Fund

#### Program 121: Urban Farms, Community Gardens, and Park Space Acquisition



Work with community members, non-profits, and government agencies to identify and acquire available land (or acquire use of the land) for urban farms, community gardens, and/or additional park space (civic spaces, parking lots, vacant plots, rights-of-ways, school sites, etc.). Special consideration should be given to properties located in Disadvantaged Communities.

Time Frame: Ongoing Responsibility: Community Development

Funding Source(s): General Fund, Grants



#### **Program 122: Green Projects Funding**

Coordinate with state and federal agencies to apply for funding to support more "green projects" and initiatives outlined in the Gateway Cities Climate Action Tracking Tool (CATT) including developing and implementing a Climate Action Plan.

Time Frame: Mid-term Responsibility: Community Development Funding Source(s): General Fund

#### **Program 123: Energy Use Reductions**

Consult with Southern California Edison and community partners to provide information and educational programs to residents, employees, and businesses on means to reduce energy use.

Time Frame: Ongoing Responsibility: Public Works Funding Source(s): General Fund, Grants

#### IMPLEMENTATION PLAN

#### **Program 124: Energy Audits**

Partner with Southern California Edison to provide energy audits and public education about energy efficiency, conservation methods, and the financial benefits of conservation.

Time Frame: Immediate and Ongoing

Responsibility: Public Works

Funding Source(s): General Fund, Grants

#### Program 125: Truck Traffic Tracking and Older Vehicle Replacement

Work with the SCAQMD to track truck traffic movement and encourage replacement of older vehicles. Adopt ordinances that limit truck idling.

Time Frame: Immediate and Ongoing Responsibility: Public Works Funding Source(s): General Fund, Grants

#### **Program 126: Oil Production Guidelines**

Coordinate and comply with guidelines stipulated by the federal Bureau of Land Management (BLM) and the State Division of Oil, Gas, and Geothermal Resources (DOGGR) to ensure consistency:

- Foster sound siting, construction, operating, and maintenance measures for the provision of new oil sites.
- Provide for the proper placement of oil production-related and waste disposal facilities.
- Maintain safe operations of existing oil industry sites.
- Require appropriate site cleanup, stabilization, and restoration where degradation has occurred.
   Time Frame: Immediate and Ongoing

Responsibility: Community Development and Public Works

Funding Source(s): General Fund

#### Program 127: Oil Extraction

Maintain communication with oil extraction interests in the City regarding market trends and projections for continued pumping.

Time Frame: Immediate and Ongoing Responsibility: Community Development; City Manager Funding Source(s): General Fund

#### **Program 128: Hazardous Waste Disposal Regional Studies**

Cooperate and participate in regional studies and investigations dealing with hazardous waste disposal. Implement programs that are clearly within the City's sphere of responsibility and fiscal ability.

Time Frame: Immediate and Ongoing Responsibility: Community Development Funding Source(s): General Fund

#### **Program 129: Joint Use Agreements**

Continue to pursue joint-use agreements between school districts serving Whittier, such as Lowell Joint School District and South Whittier School District. Expand the use of facilities within the Whittier City School District joint-use agreement. Focus agreements to use team sports fields and facilities and indoor gymnasiums, since such City facilities do not meet demand.

Time Frame: Ongoing Responsibility: Parks, Recreation, and Community Services Funding Source(s): General Fund, User Fees

#### **Program 130: Recreation Facility Partnerships**

Consider partnering with private organizations, such as faith-based groups and service clubs, to jointly use private recreation facilities.

Time Frame: Ongoing Responsibility: Parks, Recreation, and Community Services Funding Source(s): General Fund

## education and outreach

#### Program 131: Local Planning and Decision-Making Diversity

Encourage diverse participation in local planning and decision-making processes by:

- Targeting outreach events to accommodate populations that are typically underserved and underrepresented, including the Disadvantaged Communities;
- Publishing outreach and meeting materials in English, Spanish, and other languages, as appropriate; and
- Engaging the public early and often throughout the planning and design processes.
   Time Frame: Ongoing
   Responsibility: Community Development; City Manager

Funding Source(s): General Fund

#### **Program 132: Bicycling and Pedestrian Information**

Develop and distribute bicycling and pedestrian public information materials. Materials should address:

- Comprehensive maps and resource materials
- Informational links and programs
   Time Frame: Short-term
   Responsibility: Public Works
   Funding Source(s): General Fund, Grants

#### **Program 133: Water Service Information and Referrals**

Ensure local water providers provide residents and businesses information and referral resources regarding water service issues.

Time Frame: Ongoing Responsibility: Public Works; City Manager Funding Source(s): General Fund

#### Program 134: Oral History, Photographs, and Shades of Whittier Donations and Loans

Promote and enhance programs that encourage residents to donate, share or loan historic memorabilia such as the Whittier Public Library's Oral History Program, Historic Photograph Collection and Shades of Whittier Collection.

Time Frame: Long-term Responsibility: Community Development Funding Source(s): General Fund

#### **Program 135: Historic Preservation Outreach**

Work collaboratively with area organizations to formulate stronger historic preservation outreach programs that will inform community members about the types of programs, like the Mills Act Tax



#### IMPLEMENTATION PLAN

Reduction and application of California Historical Building Code (CHBC), that can benefit property owners financially, while preserving historic resources appreciated throughout the community.

Time Frame: Ongoing Responsibility: Community Development Funding Source(s): General Fund

#### **Program 136: Preparedness Toolkit**

Develop an educational toolkit through new multimedia platforms or through local partners that informs the public on preparedness directions and access to resources for making the community safer, resilient, and prepared.

Time Frame: Short-term and Ongoing Responsibility: Fire Department; City Manager Funding Source(s): General Fund, Grants

#### Program 137: Community Emergency Response Team

Work with the Los Angeles County Fire Department to maintain the Community Emergency Response Team (CERT) program that educates volunteers about disaster preparedness for the hazards that may impact their area and trains them in basic disaster response skills.

Time Frame: Ongoing Responsibility: Fire Department; City Manager Funding Source(s): General Fund, Grants

#### **Program 138: Crime Prevention Training**

Provide training in crime prevention, reporting for private property building managers, and cultural competency.

Time Frame: Ongoing Responsibility: Community Development Funding Source(s): General Fund

#### **Program 139: Community Policing Initiative**

Continue the Community Policing Initiative and promote the program within the community. Continue to promote and expand neighborhood watch programs, presence in schools, and sponsorship of community watch and citizens' patrol programs.

Time Frame: Ongoing Responsibility: Police Department Funding Source(s): General Fund, Grants

#### **Program 140: Code Enforcement Information**

Conduct and fund code enforcement activities that focus on proactive, information outreach to property owners and tenants.

Time Frame: Ongoing Responsibility: Community Development Funding Source(s): General Fund

#### **Program 141: Brush Clearance Education**

Continue proactive programs to educate property owners about brush clearance and perimeter protection requirements and to ensure compliance.

Time Frame: Ongoing Responsibility: City Manager; Fire Department Funding Source(s): General Fund

#### **Program 142: Seismic Hazards Preparedness**

Develop a continuing education program to provide residents and businesses with seismic hazard preparation and response. Encourage ongoing seismic retrofitting. Identify a plan of action and coordinate with other cities, County, and State agencies to respond to and recover from major earthquake.

Time Frame: Short-term and Ongoing Responsibility: City Manager; Fire Department; Police Department Funding Source(s): General Fund, Grants

#### Program 143: Freeway Air Quality Risks Information



Conduct a public information campaign to inform residents living within 1,000 feet of a freeway of the risks and mitigation measures they can take. These include installing high-efficiency air filters, keeping windows closed in the early morning, refraining from outdoor exercise in the mornings, and installing dense landscaping to trap particulates.

Time Frame: Ongoing Responsibility: Community Development Funding Source(s): General Fund, Grants

#### Program 144: Public Engagement Strategy



To increase and promote civic engagement, prepare and implement a public engagement strategy that defines approaches the City will use to reach out to local stakeholders.

Time Frame: Ongoing Responsibility: City Manager Funding Source(s): General Fund, Grants

#### Program 145: Hillside and Native Habitat Protection

Engage and encourage public and private property owners, especially owners of large hillside properties, to enhance, preserve, and protect hillside areas to support native habitat. Each property should be evaluated for its resources and to determine best course of action.

#### Time Frame: Ongoing

**Responsibility:** Community Development; Fire Department **Funding Source(s):** General Fund

#### Program 146: Water, Air Quality, and Heat Issues and Information

Provide periodic information through City websites and local newspapers about water, air quality, and heat issues, concerns, and programs.

- Time Frame: Ongoing
- Responsibility: Public Works; Community Development Funding Source(s): General Fund

#### Program 147: Water Conserving Technologies Information



Provide educational information on the use of, and as appropriate, the hardware for water-conserving technologies such as low-flush toilets, waterless urinals, low-flow showerheads and faucets, and water-wise irrigation, landscaping, and gardening methods.

#### IMPLEMENTATION PLAN

Time Frame: Ongoing Responsibility: Public Works Funding Source(s): General Fund, Grants

#### **Program 148: Alternative Energy Technologies Information**

Provide residents information about the values of alternative energy technologies. **Time Frame:** Short-term and Ongoing **Responsibility:** Community Development **Funding Source(s):** General Fund

#### Program 149: Energy Use Education

Create a program that educates the public about inefficient energy use from over-illumination. Consult with developers to use methods and equipment to reduce unnecessary lighting and remove over-illumination in new development and redevelopment projects.

Time Frame: Short-term Responsibility: Community Development Funding Source(s): General Fund, Grants



0/

#### Program 150: Community Gardens, Tree Planting, and Maintenance Education

Provide a coordinated program of education, outreach, and advocacy for community gardens, tree planting, maintenance, and community engagement.

Time Frame: Short-term and Ongoing Responsibility: Public Works Funding Source(s): General Fund

#### Program 151: At-Risk Structures for Fire

Conduct a survey of residential structures in the Very High Fire Severity Hazard zone to identify nonconforming structures related to fire standards. Consult with the property owners to bring structures into compliance.

Time Frame: Short-term and Ongoing Responsibility: Community Development, Fire Department Funding Source(s): General Fund

#### **Program 152: Code Enforcement and Inspection**

Continue to conduct code enforcement and inspections. **Time Frame:** Ongoing **Responsibility:** Community Development, Fire Department, Public Works **Funding Source(s):** General Fund